# **Board Briefing**



TO: Board of Directors

FROM: Debra A. Johnson, General Manager and CEO

**DATE:** January 21, 2021

**SUBJECT:** Board Briefing Documents

Pursuant to my email on January 7, 2021, regarding the redesigned board material preparation process to provide concise, consolidated materials to the Board, this is the inaugural month for this process. All formerly referenced "information/update" materials (i.e., agency/departmental statistics, quarterly reports) will now be provided in a uniformed manner that will be referenced as "Board Briefings."

These Board Meeting Briefing documents will reside on its own public transparency landing page called "Board Briefing" website: <u>https://www.rtd-denver.com/board-briefing-documents</u> and will be posted when the monthly Board Meeting packet is published.

Each current document will be appropriately dated, and the current link will be imbedded in the title of the full Board Meeting agenda for ease and public transparency. The documents will be organized by year.

Listed below are the briefings by department and date. Once reviewed, should Board <u>members have questions</u> regarding the subject matter or information items, a detailed inquiry should be sent to <u>board.office@rtd-denver.com</u>.

Thank you.

## **Department Updates**

#### **Bus Operations**

- Service Availability December 2020
- Lost Service Hours Review December 2020

#### Finance

- Monthly Financial Status Report November 2020
- LiVE Discount Fare Program January 2021

#### **Rail Operations**

Rail Operations Update

## **Other Updates**

#### **Materials Management**

Procurement Briefing – January 15, 2021



Regional Transportation District

**TO:** Debra Johnson, General Manager and CEO

FROM: Daniel Lamorie, Assistant General Superintendent, Street Operations

**DATE:** January 4, 2021

**RE:** Service Availability – December 2020

RTD fixed-route bus operations provided slightly over **99.76%** of all scheduled hours of bus service in December 2020. Lost service hours for personnel related reasons, reflects an improvement as compared to the same month (December) last year. Lost service for personnel related reasons follows:

- December 2020 4.36 hours
- December 2019 82.59 hours
- Year to date hours for 2020 1704.00 hours
- Year to date hours 2019 3599.17 hours

Contributing to our service/staffing challenges in December were emergency and planned bus bridges, the COVID-19 pandemic and the pandemic service reduction.

While RTD did provide in excess of **99.76%** of all scheduled hours of service in the month, it was necessary to cover **0** shifts with RTD operators working a 6<sup>th</sup> day (one of their scheduled days off). This represents approximately **0** hours of service being provided by a "6<sup>th</sup> day" RTD operator. Additionally, our contractor partners, First Transit and TransDev, covered **0** shifts, or approximately **0** hours of service, with operators working a "6<sup>th</sup> day".

Additional information regarding bus operator headcount follows:

Recruitment/Retention													
Category	Hired	Separated	Hired	Separated									
2		2019											
December	0	35	18	31									
Year to Date *	148	245	292	268									

Неа	Headcount - Bus Operators – December														
Category	Category Budgeted Current Vacancies Vacancy Ratio														
PT	139	92	47	33.81%											
FT	945	783	162	17.14%											
Total	1,084	875	209	19.28%											

Staff continues to collaborate with our partners to address and implement measures to recruit, retain and sustain skilled employees.

1660 Blake Street Denver, CO 80202 303.299.6000

#### Lost service hours review

weekday hours

	Con	tractor	4504.00 wł	kday	RTD		5714.00	wkday	RTD	& Contractor	10218.00 w	<i>v</i> kday
	missed runs	pullout delay	subtotal %		missed runs	pullout delay	subtotal <sup>o</sup>	%	missed runs	pullout delay		6
2013 total	0.00	6.13	6.13		5.54	61.36	66.90		5.54	67.49	73.03	
2014 Jan-14	0.00	0.07	0.07		2.10	10.16	14.06		2.10	10.40	14 52	
Feb-14	0.00 0.00	0.27 0.39	0.27 0.39		2.10 12.27	12.16 12.05	14.26 24.32		2.10 12.27	12.43 12.44	14.53 24.71	
Mar-14 Apr-14	0.00 0.00	1.06 0.17	1.06 0.17		0.00 0.00	4.03 8.05	4.03 8.05		0.00 0.00	5.09 8.22	5.09 8.22	
May-14	0.00	0.14	0.14		0.00	3.59	3.59		0.00	3.73	3.73	
Jun-14 Jul-14	0.00 0.00	0.59 0.36	0.59 0.36		0.00 0.00	4.49 3.42	4.49 3.42		0.00 0.00	5.08 3.78	5.08 3.78	
Aug-14	0.00	2.20	2.20		0.00	7.19	7.19		0.00	9.39	9.39	
Sep-14 Oct-14	0.00 0.00	0.08 0.10	0.08 0.10		2.47 0.00	6.59 7.27	9.06 7.27		2.47 0.00	6.67 7.37	9.14 7.37	
Nov-14	0.00	1.13	1.13		0.00	8.11	8.11		0.00	9.24	9.24	
Dec-14 total	0.00	1.23 7.72	1.23 7.72		0.00 16.84	7.40 84.35	7.40 101.19		0.00 16.84	8.63 92.07	8.63 108.91	
2015												
Jan-15	0.00	0.37	0.37		1.49	8.15	9.64		1.49	8.52	10.01	
Feb-15 Mar-15	0.44 0.00	1.22 0.27	1.66 0.27		0.00 0.00	9.38 7.16	9.38 7.16		0.44 0.00	10.60 7.43	11.04 7.43	
Apr-15	0.00	2.19	2.19		1.37	7.28	8.65		1.37	9.47	10.84	
May-15 Jun-15	0.00 0.00	1.31 0.51	1.31 0.51		5.22 2.20	8.41 5.16	13.63 7.36		5.22 2.20	9.72 5.67	14.94 7.87	
Jul-15	9.11	9.11 16.56	18.22 40.04		7.43 0.00	16.58	24.01 9.55		16.54 23.48	25.69 26.11	42.23	
Aug-15 Sep-15	23.48 54.09	19.51	73.60		15.14	9.55 5.50	9.55 20.64		69.23	25.01	49.59 94.24	
Oct-15 Nov-15	93.55 385.21	38.49 91.16	132.04 476.37		1.24 30.23	16.47 11.08	17.71 41.31		94.79 415.44	54.96 102.24	149.75 517.68	
Dec-15	264.07	100.33	364.40		77.25	35.32	112.57		341.32	135.65	476.97	
total	829.95	281.03	1110.98		141.57	140.04	281.61		971.52	421.07	1392.59	
2016 Jan-16	210.12	61.15		0.003011434	90.12	41.03	131.15	0.00114762	300.24	102.18	402.42	0.001969172
Feb-16 Mar-16	522.58 794.17	56.12 22.57	578.70	0.00642429 0.009066829	353.01 297.34	41.22 13.41	394.23 310.75	0.003449685 0.002719198	875.59 1091.51	97.34 35.98	972.93 1127.49	0.004760863 0.005517176
Apr-16	27.30	15.59		0.009000829	126.16	9.11	135.27	0.001183672	153.46	24.70	178.16	0.000871795
May-16 Jun-16	27.08 7.13	12.02 9.14		0.000434059 0.000180617	38.56 84.22	11.21 17.01	49.77 101.23	0.000435509 0.000885807	65.64 91.35	23.23 26.15	88.87 117.50	0.00043487 0.000574966
Jul-16	1.50	6.17	7.67	0.00009	89.34	6.28	95.62	0.000836717	90.84	12.45	103.29	0.000505432
Aug-16 Sep-16	18.26 273.44	9.22 79.36		0.000305062 0.003916519	45.37 36.04	7.35 10.34	52.72 46.38	0.000461323 0.000405845	63.63 309.48	16.57 89.70	80.20 399.18	0.000392445 0.001953318
Oct-16	508.47	134.03	642.50	0.007132549	99.36	4.54	103.90	0.00090917	607.83	138.57	746.40	0.003652378
Nov-16 Dec-16	288.29 402.13	64.51 86.29		0.003916519 0.005422069	20.58 83.30	8.14 14.49	28.72 97.79	0.000251313 0.000855705	308.87 485.43	72.65 100.78	381.52 586.21	0.001866902 0.002868516
total	3080.47	556.17	3636.64		1363.40	184.13	1547.53		4443.87	740.30	5184.17	
	Con missed runs	tractor pullout delay	4504.00 wł subtotal %		RTD missed runs	pullout delay	5714.00 v subtotal		RTD missed runs	& Contractor pullout delay	10218.00 w total %	∕kday ∕₀
2017												
Jan-17	125.23	46.37		0.001904973	78.00	21.16	99.16	0.000867693	203.23	67.53	270.76	0.001324917
Feb-17 Mar-17	173.27 66.35	44.53 31.26		0.002417851 0.001083592	28.58 174.42	51.27 11.41	79.85 185.83	0.000698722 0.001626094	201.85 240.77	95.80 42.67	297.65 283.44	0.001456498 0.001386964
Apr-17	97.38 100.40	9.15 26.04		0.001182615 0.001403641	52.53	22.55 26.21	75.08	0.000656983 0.000513826	149.91 132.91	31.70 52.25	181.61 185.16	0.000888677
May-17 Jun-17	58.58	22.09		0.001403641	32.51 97.07	25.39	58.72 122.46	0.000513828	155.65	52.25 47.48	203.13	0.000906048 0.000993981
Jul-17 Aug-17	174.28 468.39	93.51 237.01		0.002972802 0.007830817	34.08 49.06	13.41 20.35	47.49 69.41	0.000415558 0.000607368	208.36 517.45	106.92 257.36	315.28 774.81	0.001542768 0.003791398
Sep-17	811.88	362.40	1174.28	0.013035968	335.58	58.35	393.93	0.00344706	1147.46	420.75	1568.21	0.007673762
Oct-17 Nov-17	555.66 141.10	311.50 96.36		0.009626554 0.002636101	195.00 172.17	43.15 40.11	238.15 212.28	0.002083917 0.001857543	750.66 313.27	354.65 136.47	1105.31 449.74	0.005408642 0.002200724
Dec-17	61.97	76.82	138.79	0.001540742	375.75	111.83	487.58	0.004266538	437.72	188.65	626.37	0.003065032
total	2834.49	1357.04	4191.53		1624.75	445.19	2069.94		4459.24	1802.23	6261.47	
2018												
Jan-18 Feb-18	119.63 96.35	52.43 29.28	172.06 125.63	0.00191008 0.001394649	425.95 732.78	66.03 137.68	491.98 870.46	0.00430504 0.007616906	545.58 829.13	118.46 166.96	664.04 996.09	0.003249364 0.004874193
Mar-18	467.75	33.42	501.17	0.00556361	889.87	165.12	1054.99	0.009231624	1357.62	198.54	1556.16	0.007614797
Apr-18 May-18	426.48 248.18	31.72 12.13	458.20 260.31	0.00508659 0.002889765	1230.98 1763.33	193.83 172.60	1421.60 1935.93	0.012439622 0.016940235	1657.46 2011.51	225.55 184.73	1883.01 2196.24	0.009214181 0.010746917
Jun-18	254.98	18.09	273.07	0.003031417	1021.99	149.93	1171.92	0.010254813	1276.97	168.02	1444.19	0.007066892
Jul-18 Aug-18	26.20 18.50	2.75 5.27		0.000321381 0.000263877	138.13 91.61	84.40 47.62	222.53 139.23	0.001947235 0.001218323	164.33 110.11	87.15 52.89	251.48 163.00	0.001230573 0.000797612
Sep-18 Oct-18	12.03 20.55	6.03 7.40	18.06 27.95	0.000200488 0.00031028	93.44 316.40	61.74 75.26	155.18 391.66	0.001357893 0.003427196	105.47 336.95	67.77 82.66	173.24 420.01	0.00084772 0.002055246
Nov-18	12.39	3.28	15.67	0.000173956	174.35	37.88	212.23	0.001857105	186.74	41.16	228.30	0.001117146
Dec-18 total	3.40 1706.44	3.28 205.08	6.68 1911.52	0.00007	78.32 6957.15	39.27 1231.36	117.59 8185.30	0.001028964	81.72 8663.59	42.55 1436.44	124.27 10100.03	0.000608094
2019												
Jan-19	3.40	3.17	6.57	0.00007	78.03	39.19	117.22	0.001025726	81.43	42.36	124.19	0.000607702
Feb-19 Mar-19	2.22 214.94	4.75 8.35	6.97 223.29	0.00006 0.002478797	360.30 933.95	74.00 68.47	434.30 1002.42	0.003800315 0.008771614	362.52 1148.89	78.75 76.82	441.27 1226.11	0.002159278 0.005999755
Apr-19 May-19	6.48 16.40	3.61 3.65	10.09 20.05	0.000112012 0.00022258	71.00 82.54	32.49 57.58	103.49 140.12	0.000905583 0.001226111	77.48 98.94	36.10 61.23	113.18 160.17	0.000553827 0.000783764
Jun-19	12.83	6.23	19.06	0.00021159	93.29	77.77	171.06	0.00149685	106.12	84.00	190.12	0.000930319
Jul-19 Aug-19	85.44 63.14	4.50 10.17		0.000998446 0.000813832	32.05 35.40	26.38 54.45	58.43 89.85	0.000511288 0.000786227	117.49 98.54	31.28 64.62	149.17 163.56	0.000729937 0.000800352
Sep-19	0.00	0.44	0.44	0.00002	0.00	11.28	11.28	0.00004	0.00	12.12	12.12	0.00004
Oct-19 Nov-19	199.49 252.34	13.09 9.15		0.002359902 0.002902864	233.24 162.24	39.15 27.59	272.39 189.83	0.002383532 0.001661096	432.73 414.58	52.24 36.74	485.37 451.32	0.002375073 0.002208456
Dec-19 total	2.08 858.76	0.32 67.43		0.000026643	49.15 2131.19	31.04 539.39	80.19 2670.58	0.000701698	51.23 2989.95	31.36 607.62	82.59 3599.17	0.00040414
2020												
Jan-20	7.47	5.56	13.03	0.00014	15.27	19.58	34.85	0.000304953	22.74	25.14	47.88	0.000234292
Feb-20 Mar-20	5.05 49.53	3.42 1.28	8.47 50.81	0.00009 0.000564054	90.46 627.19	41.06 78.05	131.52 705.24	0.001150858 0.006171159	95.51 676.72	44.48 79.33	139.99 756.05	0.000685017 0.003699599
Apr-20	25.55	2.09	27.64	0.000306838	479.15	81.04	560.19	0.004901908	504.70	83.13	587.83	0.002876444
May-20 Jun-20	0.25 0.00	0.10 0.25		0.000003885 0.000002775	3.49 0.00	8.40 7.36	11.89 7.36	0.000104043 0.000064403	3.74 0.00	8.50 7.61	12.24 7.61	0.000059894 0.000037238
Jul-20	0.00	0.00	0.00	0.000000000	6.23	8.45	14.68	0.000128456	6.23	8.45	14.68	0.000071834
Aug-20 Sep-20	0.00 0.00	0.29 0.33	0.33	0.000003219 0.000003663	7.56 48.49	13.47 36.30	21.03 84.79	0.000184022 0.000741950	7.56 48.49	13.76 36.63	21.32 85.12	0.000104326 0.000416520
Oct-20 Nov-20	0.00 0.00	0.00 0.03		0.000000000 0.000000333	9.25 0.00	11.40 6.24	20.65 6.24	0.000180697 0.00005460	9.25 0.00	11.40 6.27	20.65 6.27	0.000101047 0.000030681
Dec-20	0.00	0.00	0.00	0.0000000000	0.00	4.36	4.36	0.00003815	0.00	4.36	4.36	0.000021335
total	87.85	13.35	101.20		1287.09	315.71	1602.80		1374.94	329.06	1704.00	

Lost	service	hours	review	

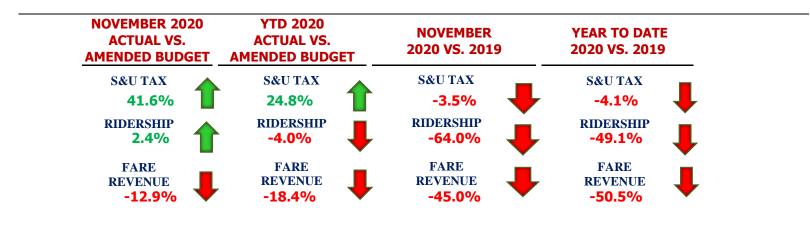
weekday hours

No.         No. <th></th> <th>weekday nours</th> <th></th> <th>TOTAL LOS</th> <th></th> <th></th> <th></th>		weekday nours																		TOTAL LOS			
No.         No. <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th>,</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th>subtotal %</th> <th></th> <th></th> <th>subtotal %</th> <th></th> <th></th> <th>total %</th> <th>RTD</th> <th>Contractor</th> <th></th> <th>Availability</th>							,						subtotal %			subtotal %			total %	RTD	Contractor		Availability
No.         0.0         0.5         0.0         1.0         0.0 <th>Jan-08 Feb-08 Mar-08 Apr-08 Jun-08 Jul-08 Aug-08 Sep-08 Oct-08</th> <th>0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0</th> <th>1.24 1.29 0.52 0.46 0.74 0.58 0.00 0.45 0.63</th> <th>1.24 1.29 0.52 0.46 0.74 0.58 0.00 0.45 0.63</th> <th>1.17 0.00 0.00 0.00 0.00 0.00 0.00 0.48 0.21</th> <th>5.46 4.21 6.41 5.45 2.31 3.02 4.32 8.02 2.85</th> <th>6.63 4.21 6.41 5.45 2.31 3.02 4.32 8.50 3.06</th> <th>1.17 0.00 0.00 0.00 0.00 0.00 0.00 0.48 0.21</th> <th>6.70 5.50 6.93 5.91 3.05 3.60 4.32 8.47 3.48</th> <th>7.87 5.50 6.93 3.05 3.60 4.32 8.95 3.69</th> <th>18.37 16.22 17.44 18.51 15.26 15.39 16.71 18.05 17.59</th> <th>91.45 85.23 92.46 98.65 46.22 62.16 70.22 68.12 62.15</th> <th>109.82 0.000946 101.45 0.000874 109.9 0.000947 117.16 0.001009 61.48 0.00053 77.55 0.000668 86.93 0.000749 86.17 0.000742 79.74 0.000687</th> <th>29.17 73.26 37.13 46.08 54.26 51.63 61.19 59.22 65.13</th> <th>90.21 95.75 75.21 107.18 101.52 91.27 109.32 83.13 119.29</th> <th>119.38         0.00088           169.01         0.00124           112.34         0.00082           153.26         0.00112           155.78         0.00115           170.51         0.00125           142.35         0.00104           142.9         0.0015           170.51         0.00125           142.35         0.00135</th> <th>47.54 89.48 54.57 64.59 69.52 67.02 77.9 77.27 82.72</th> <th>181.66 180.98 167.67 205.83 147.74 153.43 179.54 151.25 181.44</th> <th>229.2 9E-04 270.46 0.001 222.24 9E-04 270.42 0.001 217.26 9E-04 220.45 9E-04 257.44 0.001 228.52 9E-04 264.16 0.001</th> <th>126.01 173.22 118.75 158.71 158.09 145.92 174.83 150.85 187.48</th> <th>111.06 102.74 110.42 117.62 62.22 78.13 86.93 86.62 80.37</th> <th>237.07 0.0009 275.96 0.0010 229.17 0.0009 276.33 0.0010 220.31 0.0008 224.05 0.0008 261.76 0.0010 237.47 0.0009 267.85 0.0010</th> <th>4 99.91% 9 99.89% 1 99.91% 9 99.89% 7 99.91% 9 99.91% 4 99.90% 4 99.91% 6 99.89%</th>	Jan-08 Feb-08 Mar-08 Apr-08 Jun-08 Jul-08 Aug-08 Sep-08 Oct-08	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	1.24 1.29 0.52 0.46 0.74 0.58 0.00 0.45 0.63	1.24 1.29 0.52 0.46 0.74 0.58 0.00 0.45 0.63	1.17 0.00 0.00 0.00 0.00 0.00 0.00 0.48 0.21	5.46 4.21 6.41 5.45 2.31 3.02 4.32 8.02 2.85	6.63 4.21 6.41 5.45 2.31 3.02 4.32 8.50 3.06	1.17 0.00 0.00 0.00 0.00 0.00 0.00 0.48 0.21	6.70 5.50 6.93 5.91 3.05 3.60 4.32 8.47 3.48	7.87 5.50 6.93 3.05 3.60 4.32 8.95 3.69	18.37 16.22 17.44 18.51 15.26 15.39 16.71 18.05 17.59	91.45 85.23 92.46 98.65 46.22 62.16 70.22 68.12 62.15	109.82 0.000946 101.45 0.000874 109.9 0.000947 117.16 0.001009 61.48 0.00053 77.55 0.000668 86.93 0.000749 86.17 0.000742 79.74 0.000687	29.17 73.26 37.13 46.08 54.26 51.63 61.19 59.22 65.13	90.21 95.75 75.21 107.18 101.52 91.27 109.32 83.13 119.29	119.38         0.00088           169.01         0.00124           112.34         0.00082           153.26         0.00112           155.78         0.00115           170.51         0.00125           142.35         0.00104           142.9         0.0015           170.51         0.00125           142.35         0.00135	47.54 89.48 54.57 64.59 69.52 67.02 77.9 77.27 82.72	181.66 180.98 167.67 205.83 147.74 153.43 179.54 151.25 181.44	229.2 9E-04 270.46 0.001 222.24 9E-04 270.42 0.001 217.26 9E-04 220.45 9E-04 257.44 0.001 228.52 9E-04 264.16 0.001	126.01 173.22 118.75 158.71 158.09 145.92 174.83 150.85 187.48	111.06 102.74 110.42 117.62 62.22 78.13 86.93 86.62 80.37	237.07 0.0009 275.96 0.0010 229.17 0.0009 276.33 0.0010 220.31 0.0008 224.05 0.0008 261.76 0.0010 237.47 0.0009 267.85 0.0010	4 99.91% 9 99.89% 1 99.91% 9 99.89% 7 99.91% 9 99.91% 4 99.90% 4 99.91% 6 99.89%
$ \frac{3}{10} + \frac{3}{10}$		0.00	0.28	0.28	1.14	6.59	7.73	1.14	6.87	8.01	13.43	82.13	95.56 0.000823	36.16	102.36	138.52 0.00102	49.59	184.49	234.08 9E-04	146.25	95.84	242.09 0.0009	6 99.90%
$ \begin{array}{c} \frac{1}{100} \\ \frac{1}{100} $	Jan-09 Feb-09 Mar-09 Apr-09 Jun-09 Jun-09 Jul-09 Sep-09 Sep-09 Oct-09 Nov-09 Dec-09	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	1.23 1.13 0.39 0.45 1.09 0.34 1.20 1.08 0.21 0.78 0.35	1.23 1.13 0.39 0.18 0.45 1.09 0.34 1.20 1.08 0.21 0.78 0.35	2.15 1.43 0.00 0.00 0.00 0.00 0.00 0.00 0.48 0.00 0.52 0.00	7.51 8.18 4.73 7.65 2.41 3.02 4.35 6.42 5.69 6.47 7.11 7.40	9.66 9.61 4.73 7.65 2.41 3.02 4.35 6.42 6.17 6.47 7.63 7.40	2.15 1.43 0.00 0.00 0.00 0.00 0.00 0.00 0.48 0.00 0.52 0.00	8.74 9.31 5.12 7.83 2.86 4.11 4.69 7.62 6.77 6.68 7.89 7.75	10.89 10.74 5.12 7.83 2.86 4.11 4.69 7.62 7.25 6.68 8.41 7.75	18.27 23.56 15.37 16.58 21.12 23.53 15.42 16.71 19.58 31.45 26.18 21.64	116.34 126.09 107.55 100.27 121.48 101.37 124.13 101.56 107.49 121.03 167.62 131.36	134.61         0.00116           149.65         0.001289           122.92         0.001059           116.85         0.001007           142.6         0.001027           134.9         0.001076           139.55         0.001007           118.27         0.001095           152.48         0.001314           193.8         0.001318	44.37 48.36 47.17 35.18 45.15 42.29 54.35 36.47 49.35 52.41 46.46 41.02	116.54 122.28 92.41 142.32 146.34 126.25 140.46 141.18 159.42 157.12 165.56 108.18	160.91         0.00118           170.64         0.00125           139.58         0.00102           177.5         0.0013           191.49         0.00141           168.54         0.00124           194.81         0.00143           177.65         0.00153           208.77         0.00154           212.02         0.00154           14.92         0.00109	62.64 71.92 62.54 51.76 66.27 65.82 69.77 53.18 68.93 83.86 72.64 62.66	232.88 248.37 199.96 242.59 267.82 227.62 244.59 242.74 266.91 278.15 333.18 239.54	295.52         0.001           320.29         0.001           262.5         0.001           294.35         0.001           334.09         0.001           334.36         0.001           335.84         0.001           335.84         0.001           362.01         0.001           362.02         0.001           302.2         0.001	170.57 180.25 144.31 185.15 193.90 171.56 199.16 184.07 214.94 216.00 219.65 156.60	135.84 150.78 123.31 117.03 143.05 125.99 139.89 119.47 128.15 152.69 194.58 153.35	306.41         0.0012           331.03         0.0013           267.62         0.0010           302.18         0.001           365         0.0013           297.55         0.0011           303.54         0.0013           343.09         0.0013           368.69         0.0014           343.09         0.0013           368.69         0.0014           414.23         0.0016           309.95         0.0012	99.88%           99.87%           99.87%           99.88%           99.88%           4           99.87%           2           98.88%           6           99.86%           6           98.85%           4           98.87%           2           98.85%           6           98.85%           4           98.85%
abril       1       2.4       3.2       3.46       0.38       3.44       0.22       6.98       0.00       2.42       2.001       5.42.2       2.11       1.44.6       0.019       4.44.2       0.019       4.44.2       0.019       4.44.2       0.019       4.44.2       0.019       4.44.2       0.019       4.44.2       0.019       4.44.2       0.019       4.44.2       0.019       4.44.2       0.019       4.44.2       0.019       4.44.3       0.019       4.44.3       0.019       4.44.4       0.019       4.44.3       0.019       4.44.3       0.019       4.44.3       0.019       0.44.4       0.019       0.14       0.010       0.44.5       0.010       0.44.4       0.010       0.14       0.14.4       0.014       0.01	2010 Jan-10 Feb-10 Mar-10 May-10 Jun-10 Jul-10 Aug-10 Sep-10 Oct-10 Nov-10	0.48 0.37 0.00 0.00 0.00 0.00 0.55 0.07 1.21 2.82 1.64	1.85 1.28 1.96 0.59 0.64 0.97 0.56 1.56 0.49 3.84 2.16 2.22	2.33 1.65 1.96 0.59 0.64 0.97 0.56 2.11 0.56 5.05 4.98 3.86	0.49 0.22 0.00 0.00 0.00 0.00 0.00 0.00 0.0	1.58 3.38 2.15 3.57 2.41 2.16 2.58 3.55 2.51 4.64 3.08 2.35	2.07 3.60 2.15 3.57 2.41 2.16 2.58 3.55 2.51 4.88 4.31 3.67	0.97 0.59 0.00 0.00 0.00 0.00 0.55 0.07 1.45 4.05 2.96	3.43 4.66 4.11 3.05 3.13 3.14 5.11 3.00 8.48 5.24 4.57	4.40 5.25 4.11 4.16 3.05 3.13 3.14 5.66 3.07 9.93 9.29 7.53	19.39 21.48 18.56 19.67 27.21 27.62 22.24 19.53 20.17 19.41 23.07 22.45	105.64 161.09 84.07 65.26 118.15 125.73 67.84 108.51 142.22 137.38 142.41 182.54	0 0 125.03 0.001077 182.57 0.001573 102.63 0.000884 84.93 0.000732 145.36 0.001252 153.35 0.001321 90.08 0.000176 128.04 0.001103 162.39 0.001351 165.48 0.001426 204.99 0.001766	36.41 26.32 19.17 34.51 23.92 35.18 38.26 29.13 49.67 44.38 41.49 45.56	109.28 181.92 121.36 114.43 118.57 126.25 75.24 109.11 105.58 143.73 158.15 242.26	145.69         0.00107           208.24         0.00153           140.53         0.00103           148.94         0.00109           142.49         0.00105           161.43         0.00118           113.5         0.00083           138.24         0.00114           155.25         0.00114           188.11         0.00138           199.64         0.00211	55.8 47.8 37.73 54.18 51.13 62.8 60.5 48.66 69.84 63.79 64.56 68.01	214.92 343.01 205.43 179.69 236.72 251.98 143.08 217.62 247.8 281.11 300.56 424.8	0 270.72 0.001 390.81 0.002 243.16 1E-03 233.87 9E-04 287.85 0.001 314.78 0.001 314.78 0.001 317.64 0.001 317.64 0.001 344.9 0.001 365.12 0.001	275.12 211.84 142.68 152.51 144.90 163.59 116.08 141.79 157.76 192.99 203.95 291.49	127.36 184.22 104.59 85.52 146.00 154.32 90.64 130.15 162.95 161.84 170.46 208.85	402.48         0.0015           396.06         0.0015           247.27         0.0009           238.03         0.0009           290.90         0.0011           317.91         0.0012           206.72         0.0008           271.94         0.0012           320.71         0.0012           354.83         0.0014           374.41         0.0014           500.34         0.209	9 99.84% 7 99.84% 8 99.90% 5 99.88% 6 99.87% 6 99.87% 8 99.89% 7 99.87% 1 99.86% 8 99.85%
nissed runs         pullout delay         subtolat         nissed runs         pullout delay         subtolat         breakdown         other         subtolat         breakdown	Jan-11 Feb-11 Mar-11 Jun-11 Jul-11 Jul-11 Aug-11 Sep-11 Oct-11 Dec-11	0.31 0.00 0.00 0.00 0.00 0.00 0.00 0.51 0.60 0.43 2.09	3.15 2.12 1.57 1.59 0.78 1.14 1.17 1.22 2.36 3.29 3.51 25.12	3.46 2.12 1.57 1.59 0.78 1.14 1.17 1.22 2.87 3.89 3.94 27.21	0.37 0.00 0.00 0.00 0.00 0.00 0.00 0.00	3.29 2.35 1.73 1.47 0.74 0.83 1.18 1.26 1.40 3.03 3.17 23.81	3.66 2.35 1.73 1.47 0.74 0.83 1.18 1.26 1.62 3.17 3.45 24.90	0.68 0.00 0.00 0.00 0.00 0.00 0.00 0.73 0.74 0.71 3.18	6.44 4.47 3.30 3.06 1.52 1.97 2.35 2.48 3.76 6.32 6.68 48.93	7.12 4.47 3.30 3.06 1.52 1.97 2.35 2.48 4.49 7.06 7.39 52.11	21.32 28.45 22.11 23.33 22.09 26.76 25.38 22.17 24.11 28.63 21.41 289.19	161.45 94.11 118.25 125.39 105.58 90.26 119.36 125.09 112.17 136.52 123.06 1540.30	182.77         0.001575           122.56         0.001506           140.36         0.001209           148.72         0.001281           127.67         0.00111           117.02         0.001008           144.74         0.001269           136.28         0.001174           165.15         0.001245	22.91 29.26 21.44 24.22 32.07 25.59 29.37 35.36 26.84 26.45 21.13 318.96	171.54 92.47 219.63 124.93 106.22 109.44 118.28 119.77 115.15 134.71 124.86 1856.17	194.45         0.00143           121.73         0.00089           241.07         0.0017           149.15         0.00101           135.03         0.00099           147.65         0.00104           155.13         0.00114           141.99         0.00104           161.16         0.00107	44.23 57.71 43.55 47.55 54.16 52.35 54.75 57.53 50.95 55.08 42.54 608.15	332.99 186.58 337.88 250.32 211.8 199.7 237.64 244.86 227.32 271.23 247.92 3196.47	377.22         0.001           244.29         1E-03           381.43         0.002           297.87         0.001           265.96         0.001           252.05         1E-03           302.39         0.001           302.39         0.001           326.31         0.001           326.31         0.001           326.34         0.001	198.11 124.08 242.80 150.62 139.03 135.86 148.83 156.39 143.61 164.33 149.44 2000.03	186.23 124.68 141.93 150.31 128.45 118.16 145.91 148.48 139.15 169.04 148.41 1856.70	384.34         0.0015           248.76         0.0009           384.73         0.0015           300.93         0.0011           267.48         0.0012           254.02         0.0011           254.02         0.0011           284.74         0.0012           282.76         0.0011           333.37         0.0013           297.85         0.0011           3856.73	2 99.85% 9 99.90% 2 99.85% 9 99.88% 6 99.89% 1 99.90% 7 99.88% 1 99.88% 2 99.89%
Jan-120.000.410.410.000.330.390.090.800.8023.43101.31124.740.00107532.455111.69144.240.001655.892.13288.98144.63125.15280.780.001798.98Feb-120.001.200.190.190.000.220.220.000.410.4115.4107.15124.690.0016732.85111.69144.240.001655.982.27.5267.09142.62124.800.001698.98Mar-120.001.200.001.551.550.002.482.4224.2424.4115.71117.12104.61130.39222.15117.97144.62128.390.000999.90Mar-120.000.870.870.012.4418.1310.012.3113.1310.022.3113.1824.17137.39222.15117.9714.64222.970.000899.90Mar-120.000.320.320.320.320.3213.1310.2113.1310.2113.1824.1714.540.000546.3718.85222.15117.9714.64222.970.000824.270.000824.270.000824.270.000824.270.000824.270.000824.270.000824.270.000824.270.000824.270.000824.280.000924.180.0123.180.0123.180.01<				,			,						subtotal %			subtotal %			total	RTD	Contractor		
total 0.00 11.59 11.59 0.00 14.40 14.40 0.00 25.99 225.99 209.58 1155.00 1364.58 0.011756 315.26 1231.18 154.64 0.01135 524.84 2386.18 2911.02 1560.84 1376.17 2937.01 99.90%	Jan-12 Feb-12 Mar-12 Apr-12 Jun-12 Jul-12 Aug-12 Sep-12 Oct-12	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0.19 1.20 0.87 0.00 0.32 0.18 1.52 1.20 3.16 1.22 1.32	0.19 1.20 0.87 0.00 0.32 0.18 1.52 1.20 3.16 1.22 1.32	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0.22 1.68 1.55 0.21 1.41 0.39 1.56 1.35 2.15 1.11 2.38	0.22 1.68 1.55 0.21 1.41 0.39 1.56 1.35 2.15 1.11 2.38	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0.41 2.88 2.42 0.21 1.73 0.57 3.08 2.55 5.31	0.41 2.88 2.42 0.21 1.73 0.57 3.08 2.55 5.31 2.33 3.70	15.34 21.41 22.45 21.65 16.22 11.21 15.78 17.82 11.34 13.71 19.22	109.35 95.71 81.28 95.23 89.62 94.83 108.22 94.58 101.22 92.48 91.17	124.69 0.001074 117.12 0.001009 103.73 0.000894 116.88 0.001007 105.84 0.000912 106.04 0.000914 124 0.001068 112.4 0.000968 112.56 0.00097 106.19 0.000951	24.25 24.44 24.31 31.18 30.15 30.34 21.09 20.23 21.51 23.56 31.65	118.15 106.49 92.11 94.72 98.64 95.58 109.53 95.34 104.75	142.4         0.00104           130.93         0.00096           116.42         0.00085           125.9         0.00095           125.92         0.00095           125.92         0.00095           130.62         0.00095           115.57         0.00093           125.20         0.00093           126.20         0.00093           126.25         0.00093           132.57         0.00097	39.59 45.85 46.76 52.83 46.37 41.55 36.87 38.05 32.85 37.27 50.87	227.5 202.2 173.39 189.95 188.26 190.41 217.75 189.92 205.97 195.74 192.09	267.09 248.05 220.15 242.78 234.63 231.96 254.62 227.97 238.82 233.01 242.96	142.62 132.61 117.97 126.11 130.20 126.31 132.18 116.92 128.41 127.93 134.95	124.88 118.32 104.60 116.88 106.16 106.22 125.52 113.60 115.72 107.41 111.71	267.50         0.0010           250.93         0.0008           242.97         0.0008           242.99         0.0009           232.53         0.0009           232.53         0.0009           235.70         0.0010           230.52         0.0009           241.31         0.0009           235.34         0.0009           245.44         0.0009           245.54         0.0009	6 99.89% 9 99.90% 8 99.91% 6 99.90% 4 99.91% 2 99.91% 2 99.90% 1 99.91% 7 99.90% 3 99.91%



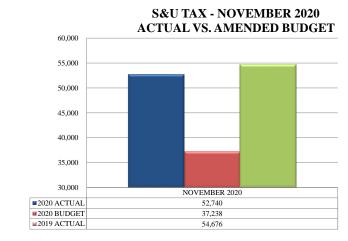
# **Board Briefing - January 2021**

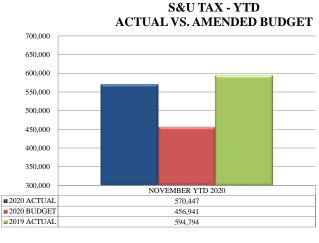
## MONTHLY FINANCIAL STATUS REPORT NOVEMBER 2020



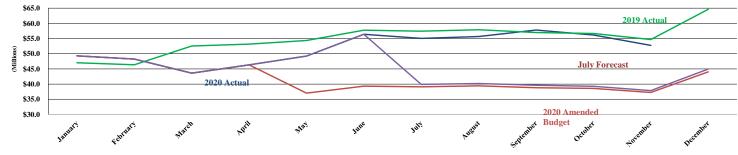
## SALES AND USE TAX NOVEMBER 2020 - NOT AVAILABLE

(In Thousands)	2020 ACTUAL	2020 AMENDED BUDGET	VARIANCE	VARIANCE %	2019 ACTUAL	VARIANCE TO 2019	VARIANCE % TO 2019
MONTH	52,740	37,238	15,503	41.6%	54,676	(1,936)	-3.5%
YTD	570,447	456,941	113,506	24.8%	594,794	(24,347)	-4.1%





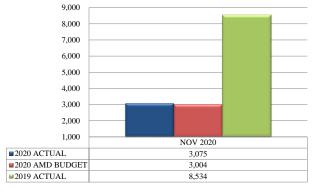
#### SALES AND USE TAX TRENDS



## RIDERSHIP NOVEMBER 2020

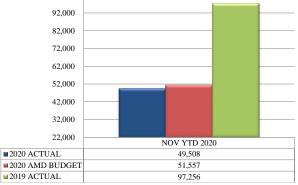
(In Thousands)	2020 ACTUAL	2020 AMENDED BUDGET	VARIANCE	VARIANCE %	2019 ACTUAL	VARIANCE	VARIANCE % to 2019
MONTH	3,075	3,004	<mark>71</mark>	2.4%	8,534	(5,459)	-64.0%
YEAR TO DATE	49,508	51,557	(2,049)	-4.0%	97,256	(47,748)	-49.1%

#### RIDERSHIP - NOVEMBER 2020 ACTUAL VS. AMENDED BUDGET



**ND** 

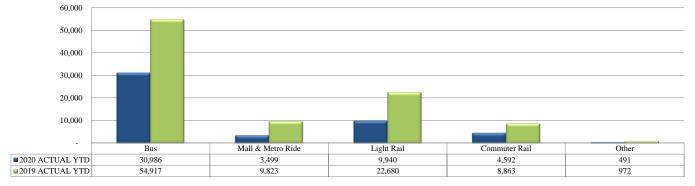
# RIDERSHIP - YTD



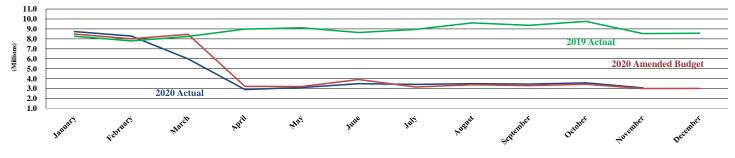
## **RIDERSHIP BY TYPE - NOVEMBER 2020**



## **RIDERSHIP BY TYPE - YTD**



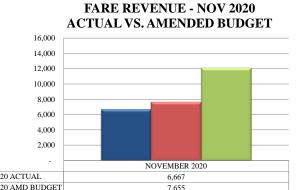
### **RIDERSHIP TRENDS**



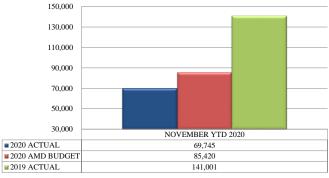
The G Line opened on April 26, 2019 and the Southeast Rail Extension opened on May 17, 2019. Fares were suspended on April 5, 2020 and resumed on July 1, 2020 due to the COVID-19 pandemic The N Line opened on September 21, 2020. Fares are suspended for the first week and then will be only local fares for the first six months.

## **FARE REVENUE NOVEMBER 2020**

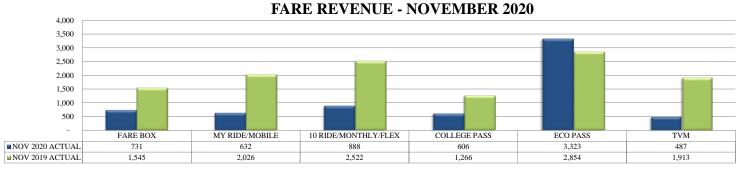
(In Thousands)	2020 ACTUAL	2020 AMENDED BUDGET	VARIANCE	VARIANCE %	2019 ACTUAL	VARIANCE	VARIANCE % to 2019
MONTH	6,667	7,655	(987)	-12.9%	12,127	(5,460)	-45.0%
YEAR TO DATE	69,745	85,420	(15,675)	-18.4%	141,001	(71,256)	-50.5%

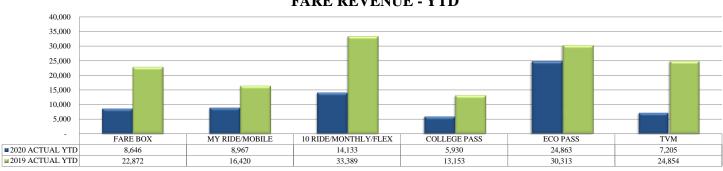




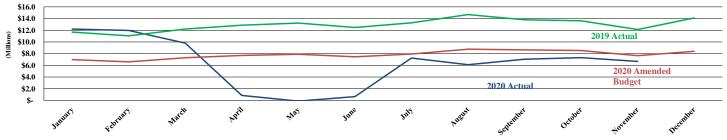


#### 2020 ACTUAL 2020 AMD BUDGET 7,655 2019 ACTUAL 12.127





#### FARE REVENUE TRENDS



the G Line opened on April 26, 2019 and the Southeast Rail Extension opened on May 17, 2019. Fares were suspended on April 5, 2020 and resumed on July 1, 2020 due to the COVID-19 pandemic The N Line opened on September 21, 2020. Fares are suspended for the first week and then will be only local fares for the first six months. The second quarter 2020 SB154 ratio is 12.1% which is lower than the statutorially required 30% ratio. The low ratio is caused by the absence of fare revenue and reduction of taxes due to COVID.

**FARE REVENUE - YTD** 



#### REGIONAL TRANSPORTATION DISTRICT STATEMENT OF NET POSITION - COMBINED NOVEMBER 30, 2020

(UNAUDITED) (In Thousands)

	Ba	2020 Ise System	Fas	2020 Tracks Project	Fas	2020 Tracks Ops	(	2020 Combined	mber 31, 2019 Combined	Change	
ASSETS											
CURRENT ASSETS:											
Cash & Cash Equivalents Receivables:	\$	198,935	\$	350,154	\$	55,592	\$	604,681	\$ 420,264	\$ 184,417	
Sales Taxes		64,726		44,166		-		108,892	119,300	(10,408)	)
Grants		15,719		-		-		15,719	63,448	(47,729)	)
Other (less allowance for doubtful accts)		9,920		5,754				15,674	 13,696	 1,978	
Total Net Receivables		90,365		49,920		-		140,285	196,444	(56,159)	)
Inventory		34,294		-		-		34,294	33,355	939	
Restricted Debt Service/Project Funds		49,474		88,727		-		138,201	125,515	12,686	
Other Assets		7,217		2,131		1,018		10,366	9,496	870	
TOTAL CURRENT ASSETS		380,285		490,932		56,610		927,827	 785,074	 142,753	
IONCURRENT ASSETS:											
Capital Assets:											
Land		171,781		688,219		-		860,000	789,639	70,361	
Land Improvements		1,307,245		4,377,997		-		5,685,242	5,089,458	595,784	
Buildings		296,952		391,953		-		688,905	664,678	24,227	
Revenue Earning Equipment		763,341		764,463		-		1,527,804	1,323,153	204,651	
Shop, Maintenance & Other Equipment		193,001		7,799		-		200,800	335,706	(134,906)	
Construction in Progress		65,517		244,993		-		310,510	 989,048	 (678,538)	)
Total Capital Assets		2,797,837		6,475,424		-		9,273,261	9,191,682	81,579	
Accumulated Depreciation		(1,564,992)		(1,084,001)		-		(2,648,993)	 (2,349,339)	 (299,654)	)
Net Capital Assets		1,232,845		5,391,423		-		6,624,268	6,842,343	(218,075)	)
TABOR Reserves		9,069		10,215		-		19,284	18,415	869	
Restricted Debt Service/Debt Service Reserves		29,084		65,793		-		94,877	93,173	1,704	
Deposits		1,500		-		-		1,500	 1,503	 (3)	)
TOTAL NONCURRENT ASSETS		1,272,498		5,467,431		-		6,739,929	6,955,434	(215,505)	,
OTAL ASSETS	\$	1,652,783	\$	5,958,363	\$	56,610	\$	7,667,756	\$ 7,740,508	\$ (72,752)	Ľ
DEFERRED OUTFLOW OF RESOURCES	\$	77,774	\$	26,631	\$	_	\$	104,405	\$ 106,844	\$ (2,439)	

(1) Primarily for draws submitted on the Eagle FFGA

(2) Increase in receivables for billings for annual Eco and College passes



## REGIONAL TRANSPORTATION DISTRICT STATEMENT OF NET POSITION - COMBINED NOVEMBER 30, 2020

(UNAUDITED) (In Thousands)

	Ba	2020 se System	Fas	2020 Tracks Project	Fasl	2020 Tracks Ops	(	2020 Combined		mber 31, 2019 Combined		Change	
LIABILITIES												j-	
CURRENT LIABILITIES:													
Accounts & Contracts Pavable	\$	40,947	\$	12,771	\$	6,301	\$	60,019	\$	85,339	\$	(25,320)	(3
Current Portion of Long Term Debt	т	63,846	Ŧ	13,250	Ŧ		т	77,096	+	78,128	т	(1,032)	
Accrued Compensation		24,526		-		-		24,526		25,806		(1,280)	
Accrued Interest Payable		6,719		24,846		-		31,565		17,840		13,725	
Other		17,776		2,001		(169)		19,608		25,629		(6,021)	(4
TOTAL CURRENT LIABILITIES		153,814		52,868		6,132		212,814		232,742		(19,928)	
NONCURRENT LIABILITIES:													
Long Term Debt		345,828		2,878,251		-		3,224,079		3,305,181		(81,102)	
Other Long-Term Liabilities		-		594,136		-		594,136		594,136		-	
Net Pension Liability		319,177		-		-		319,177		319,177		-	
TOTAL NONCURRENT LIABILITIES		665,005		3,472,387		-		4,137,392		4,218,494		(81,102)	
TOTAL LIABILITIES	\$	818,819	\$	3,525,255	\$	6,132	\$	4,350,206	\$	4,451,236	\$	(101,030)	
DEFERRED INFLOW OF RESOURCES	\$	58,397	\$	277	\$	-	\$	58,674	\$	58,737	\$	(63)	
NET POSITION													
Net Investment in Capital Assets	\$	866,348	\$	1,991,775	\$	-	\$	2,858,123	\$	2,987,538	\$	(129,415)	
Restricted - Debt Service, Projects and Deferrals		41,177		91,821		-		132,998		119,307		13,691	
Restricted - TABOR Reserves		11,247		1,839		5,427		18,513		25,940		(7,427)	
Restricted - FasTracks		-		247,361		-		247,361		216,395		30,966	
FasTracks Internal Savings Account (FISA)		-		123,523		-		123,523		92,084		31,439	
Board Appropriated Fund		26,200		751		15,017		41,968		39,479		2,489	
Capital Replacement Fund		-		751		15,017		15,768		16,079		(311)	
Unrestricted Operating Reserve/Mgt Reserve		15,400		890		15,017		31,307		15,400		15,907	
Unrestricted Fund		158,810		751		-		159,561		90,998		68,563	
Net Pension Liability - Represented		(265,841)		-		-		(265,841)		(265,841)		-	
TOTAL NET POSITION	\$	853,341	\$	2,459,462	\$	50,478	\$	3,363,281	\$	3,337,379	\$	25,902	
TOTAL LIABILITIES & NET POSITION		1,730,557		5,984,997		56,610		7,772,161		7,847,352		(75,191)	1

(3) Decrease due primarily to reversals of year-end accruals

(4) Increase is due to unearned revenues for payments received on 2020 Eco and College passes



#### STATEMENT OF REVENUE, EXPENSES AND CHANGE IN NET POSITION - COMBINED **NOVEMBER 30, 2020**

(UNAUDITED)

(In Thousands)

	YTD Base System Actual	YTD Base System Amd Budget	YTD FasTracks Project Actual	YTD FasTracks Project Amd Budget	YTD FasTracks Operations Actual	YTD FasTracks Operations Amd Budget	YTD System Wide Actual	YTD System Wide Amd Budget	\$ Favorable (Unfavorable)	% Favorable (Unfavorable)	
OPERATING REVENUE:											
Passenger Fares	\$ 51,680	\$ 59,982	\$ -	\$ -	\$ 18,065	\$ 25,438	69,745	85,420	(15,675)	-18.4%	
Advertising, Rent and Other	4,001	4,162	-	-	1,664	1,884	5,665	6,046	(381)	-6.3%	
Total Operating Revenue	55,681	64,144	-	-	19,729	27,322	75,410	91,466	(16,056)	-17.6%	
OPERATING EXPENSES											
Bus Operations	270,302	306,076	-	-	-	-	270,302	306,076	35,774	11.7% (1)	.)
Rail Operations	57,721	69,956	-	-	80,408	90,966	138,129	160,922	22,793	14.2% (2)	£)
Planning	4,656	9,896	160	668	-	-	4,816	10,564	5,748	54.4% (3)	
Capital Programs	39,835	50,036	6,331	6,641	1,038	2,467	47,204	59,144	11,940	20.2% (4)	-
Safety, Security and Asset Management	21,436	24,241	-	-	8,784	11,814	30,220	36,055	5,835	16.2% (5)	
General Counsel	12,784	15,712	161	212	-	-	12,945	15,924	2,979	18.7% (6)	- C
Finance and Administration	45,415	50,500	189	181	-	-	45,604	50,681	5,077	10.0% (7)	
Communications	10,812	13,339	-	-	279	778	11,091	14,117	3,026	21.4% (8)	-
Executive Office	7,822	6,052	-	-	-	-	7,822	6,052	(1,770)	-29.2% (9)	
Board Office	826	1,307	-	-	-	-	826	1,307	481	36.8% <b>(10</b>	D)
FasTracks Service Increase	(17,732)	(17,732)	17,732	17,732	-	-	-		-	0.0%	
Depreciation and Other Non-Departmental	103,181	64,953	214,156	207,278	233	59,708	317,570	331,939	14,369	4.3%	
Total Operating Expenses	557,058	594,336	238,729	232,712	90,742	165,733	886,529	992,781	106,252	10.7%	
OPERATING INCOME/(LOSS)	(501,377)	(530,192)	(238,729)	(232,712)	(71,013)	(138,411)	(811,119)	(901,315)	90,196	10.0%	
NONOPERATING REVENUE (EXPENSES)											
Sales & Use Tax	342,268	273,447	209,253	45,476	18,926	136,821	570,447	455,744	114,703	25.2%	
Operating Grants	255,244	208,677	49,129	146,200	52,626	-	356,999	354,877	2,122	0.6%	
Investment Income	3,677	645	4,548	2,790	-	-	8,225	3,435	4,790	139.4%	
Other Income	2,280	3,101	7,761	7,585	-	202	10,041	10,888	(847)	-7.8%	
Gain/(Loss) Capital Assets	(3,597)	-	(250)	-	-	-	(3,847)	-	(3,847)	0.0%	
Interest Expense	(13,685)	(15,363)	(139,543)	(139,532)	-	-	(153,228)	(154,895)	1,667	1.1%	
Net Nonoperating Revenue (Expense)	586,187	470,507	130,898	62,519	71,552	137,023	788,637	670,049	118,588	17.7%	
INCOME BEFORE CAPITAL GRANTS	84,810	(59,685)	(107,831)	(170,193)	539	(1,388)	(22,482)	(231,266)	208,784	-90.3%	
Capital Grants and Local Contributions	15,063	50,522	33,818	71,679	-	-	48,881	122,201	(73,320)	-60.0% <b>(11</b>	1)
INCREASE/(DECREASE) IN NET											
POSITION	\$ 99,873	\$ (9,163)	\$ (74,013)	\$ (98,514)	\$ 539	\$ (1,388)	\$ 26,399	\$ (109,065)	\$ 135,464	-124.2%	

(1) Variance is due to lower parts, suppliers and purchased transportation.

(2) Variance is due to lower labor, repair parts and purchased transportation.

(3) Variance is due to projects budgeted evenly across year but not yet started.

(4) Variance is due to timing of project expenses not yet incurred, many of which are grant-funded.

(5) Variance is due to lower outside security services costs.

(6) Variance is due primarily to timing of outside counsel costs related to litigation.

(7) Variance is due to timing of outstide IT services costs for projects.

(8) Variance is due to timing of outside printing costs for schedules, other outside services and special events.

(9) Variance due to purchasing card costs that initially get coded to this cost center until they can be coded to each cost center where they were incurred

(10) Variance due timing of hosting services charges for MinuteTraq.

(11) Variance due to timing of grant fund draws, particularly the Eagle P3 FFGA and preventive maintenance grants typcially drawn late in the year.



## **REGIONAL TRANSPORTATION DISTRICT** 1% SALES AND USE TAX REVENUE - SYSTEM WIDE NOVEMBER 30, 2020 (In Thousands)

			202	20 ACTUA	L VS. AM	ENDED B	UDGET						
	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	July 2020	August 2020	September 2020	October 2020	November 2020	December 2020	Total Year To Date
Actual Budget	\$ 49,293 49,293	\$ 48,223 48,223	\$ 43,604 43,604	\$ 46,315 46,315	\$ 49,235 37,022	\$ 56,393 39,318	\$ 55,044 39,106	\$ 55,653 39,429	\$ 57,796 38,810	\$ 56,151 38,583	\$ 52,740 37,238	\$ - 44,013	\$ 570,447 500,955
Favorable/(Unfavorable)	\$ -	\$-	\$ -	\$ -	\$ 12,212	\$ 17,075	\$ 15,938	\$ 16,224	\$ 18,986	\$ 17,568	\$ 15,503		
% Favorable/(Unfavorable) - Month % Favorable/(Unfavorable) - YTD	0.0% 0.0%	0.0% 0.0%	0.0% 0.0%	0.0% 0.0%	33.0% 5.4%	43.4% 11.1%	40.8% 14.9%	41.1% 18.0%	48.9% 21.1%	45.5% 23.4%	41.6% 24.8%		

#### 2020 VS. 2019 ACTUALS

Net Sales & Use Tax Received	January	February	March	April	Мау	June	July	August	September	October	November	December	Total
2020 2019	\$ 49,293 47,010	\$ 48,223 46,355	\$ 43,604 52,545	\$ 46,315 53,173	\$ 49,235 54,360	\$ 56,393 57,730	\$ 55,044 57,419	\$ 55,653 57,893	\$ 57,796 56,984	\$ 56,151 56,651	\$ 52,740 54,676	\$- 64,624	\$ 570,446 659,418
Change from to 2019	\$ 2,283	\$ 1,869	\$ (8,941)	\$ (6,858)	\$ (5,125)	\$ (1,337)	\$ (2,375)	\$ (2,240)	\$ 812	\$ (500)	\$ (1,935)		
% Increase/(Decrease) by Month vs. 2019	4.9%	4.0%	-17.0%	-12.9%	-9.4%	-2.3%	-4.1%	-3.9%	1.4%	-0.9%	-3.5%		
% Increase YTD vs. 2019	4.9%	4.4%	-3.3%	-5.9%	-6.6%	-5.8%	-5.6%	-5.3%	-4.5%	-4.1%	-4.1%		

#### REGIONAL TRANSPORTATION DISTRICT RIDERSHIP (UNAUDITED)

						2020 R	IDERSHIP (	(in Thousar	nds)							
Fixed Route Flatiron Flyer	<u>Jan</u> 4,667 280	<u>Feb</u> 4,372 269	<u>Mar</u> 3,577 158	<u>Apr</u> 2,072 48	<u>May</u> 2,179 43	<u>June</u> 2,405 51	<u>July</u> 2,146 45	<u>Auq</u> 2,146 50	<u>Sep</u> 2,087 50	<u>Oct</u> 2,147 49	<u>Nov</u> 1,880 39	<u>Dec</u> -	<u>YTD 2020</u> 29,679 1,083	<u>YTD 2019</u> 51,250 3,122	<u>Change</u> (21,572) (2,039)	<u>% Change</u> -42.1% -65.3%
FlexRide & Special Services	45	42	28	11	11	14	15	15	15	15	14	-	225	545	(320)	-58.7%
Total Bus Service	4,992	4,683	3,764	2,131	2,233	2,470	2,206	2,211	2,152	2,210	1,933	-	30,986	54,917	(23,931)	-43.6%
C Line D Line E Line F Line H Line L Line R Line W Line Total Light Rail	217 283 319 231 328 57 171 342 1,947 639	210 221 336 239 378 53 148 319 1,903 594	132 160 230 152 247 21 122 206 1,271 240	78 45 100 24 78 20 65 120 529 130	121 2 131 - 115 28 61 126 586 208	121 2 135 - 127 30 70 136 621 248	115 2 127 - 128 28 73 149 622 276	117 2 134 - 136 29 75 153 645 292	120 2 135 - 127 25 72 149 630 295	122 2 137 - 134 27 71 154 646 313	102 1 115 - 108 23 61 129 539 272	- - - - - - - -	1,454 722 1,899 645 1,904 341 990 1,984 9,940 3,507	2,317 2,777 4,159 2,766 4,327 636 1,786 3,911 22,680 7,211	(864) (2,055) (2,260) (2,121) (2,423) (295) (796) (1,927) (12,740) (3,704)	-37.3% -74.0% -54.3% -76.7% -56.0% -46.4% -44.6% -49.3% -56.2% -51.4%
B Line G Line N Line	39 149 -	27 141 -	17 101 -	7 49 -	9 49 -	9 55 -	9 54 -	9 54 -	16 48 34	8 54 54	7 44 42	-	157 798 130	447 1,205 -	(290) (408) 130	-64.8% -33.8% 0.0%
Total Commuter Rail	827	762	358	186	266	312	338	355	393	429	365	-	4,592	8,863	(4,271)	-48.2%
Access-a-Ride Access-a-Cab Vanpool	64 9 20	57 8 17	35 7 17	8 4 7	12 5 6	17 6 6	19 7 6	23 7 8	25 7 7	27 7 7	23 6 7	- -	310 73 108	668 118 186	(358) (44) (79)	-53.6% -37.7% -42.2%
Total Revenue Service Mall Shuttle MetroRide	7,861 818 55	7,431 801 51	5,451 508 31	2,866 31 2	3,107 - -	3,432 60 -	3,198 222 -	3,249 239 -	3,214 234 -	3,328 245 -	2,873 203 -	-	46,009 3,360 139	87,432 9,165 658	(41,424) (5,805) (520)	-47.4% -63.3% -78.9%
Total Non-Revenue Services	872 8,733	852 8,283	539 5,991	33 2,899	- 3,107	60 3,492	222 3,419	239 3,488	234 3,448	245 3,572	203 3,075	-	3,499 49,508	9,823 97,256	(6,324) (47,748)	-64.4% -49.1%



#### REGIONAL TRANSPORTATION DISTRICT FASTRACKS INTERNAL SAVINGS ACCOUNT (FISA)

(In Thousands)

#### 2020 AMENDED BUDGET

		Act	ual		Est	imated				Ect	imated in					
	Risk Level	2013-2018	2019	2020		021	13-2021	МТ	mated in FP 2022	MT Flo	TFP Cash w 2023- 2026	LRP	mated in 2027-2030	LRP	imated in 2031-2040	Total
DENTIFIED SOURCES:																
Limit Fastracks funding increases for bus and paratransit expansion to CPI <u>Reduce Fastracks Minimum Unrestricted Fund Balance from \$150 million</u> Reduce FasTracks Operating and Maintenance Fund Balance from 3 to 2 moni	Medium <u>Medium</u> Medium	\$ 36,107 - -	\$ 13,377 - -	\$ 15,441 - -	\$	17,658 - -	\$ 82,583 - -	\$	20,034 - -	\$	85,883 - -	\$	94,956 - -	\$	273,651 - -	\$ 557,10
Defer the Union Pacific Railroad (UPRR) relocation for the SW Corridor Extens Achieve project underruns on FasTracks projects currently under contract <sup>1</sup>	Low Low	9,000 40,804	-	- 15 <i>.</i> 500			9,000 56,304		-		-		-		-	9,00 56,30
Sales and lease opportunities for all RTD properties <sup>2</sup> Request local financial participation in projects above the current 2.5%	Low	14,078 22,179	-	601		:	14,679 22,179		-		-		-		-	14,67 22,17
Restore FISA drawdowns for operations between 2031-2040 <sup>3</sup>	Low	-	-	-		-	-		-		-		16,601		-	16,60
FasTracks sales and use tax collections above adopted budget <sup>4</sup> Sales tax audit/parity	Low Low	3,207					 3,207				-		-		-	3,20
Total Sources		125,375	13,377	31,542		17,658	187,952		20,034		85,883		111,557		273,651	679,077
DENTIFIED USES:																
US36 Project draws <sup>1</sup> North Metro Project draws Southeast Rail Extension (SERE) Project draws		(2,113) (22,338) (22,179)	(36)	(103)		(3,877) - -	(6,129) (22,338) (22,179)		-		-		(33,304) - -		-	(39,43 (22,33 (22,17
Debt service and operations funding <sup>1,3</sup> Return to 3 months 08M Fund Balance <sup>1</sup>		(22)	-	-		-	(2)		-		(44,144)		(16,601)		-	(60,74
Total Uses		(46,632)	(36)	(103)		(3,877)	 (50,648)		-		(44,144)		(49,905)		-	(144,69
et Sources and Uses		\$ 78,743	\$ 13,341	\$ 31,439	\$	13,781	\$ 137,304	\$	20,034	\$	41,739	\$	61,652	\$	273,651	\$ 534,38
asTracks Internal Savings Account Balance		\$ 78,743	\$ 92,084	\$ 123,523	\$ 1	137,304	\$ 137,304	\$	157,338	\$	199,077	\$	260,729	\$	534,380	\$ 534,38

<sup>1</sup> Includes approved changes from 2020-2025 Midterm Financial Plan adopted in October 2019 and Long Range Plan adopted in October 2018, plus changes proposed in 2020 Amended Budget.

<sup>2</sup> Sale of Civic Center air rights for \$8,063 less \$2,500 cost of NAMS study - these are Base System funds; plus Fort Lupton property sale of \$4,096; plus Alameda property sale of \$5,140, plus Montbello propoerty sale of \$601

<sup>3</sup> The Long Range Financial Plan adopted in 2018 restores funds drawn from the FISA for operations and debt service to the FISA to the extent of available funding in FasTracks.

<sup>4</sup> The transfer of FasTracks sales and use tax revenues in excess of the annual adopted budget to the FISA was approved by the Board in October 2016.

### Board Briefing LiVE Discount Fare Program – January 2021

#### BACKGROUND

In 2018, the RTD Board of Directors approved a new income-based fare discount program to be implemented along with several other fare changes in 2019. This new program was named LiVE (pronounced as in "live your best life") and was developed using recommendations from the Pass Program Working Group and public input. LiVE fares offer a 40% discount from RTD's full fare rates for eligible customers. To be eligible for the LiVE program, participants must live within the District, have household incomes at or below 185% of the federal poverty level and be between the ages of 20 and 64 years old. Other RTD fare discount programs apply to those that are ages 19 and under and ages 65 and older.

In conjunction with the implementation of LiVE, the non-profit fare discount program transitioned to new rules after December 31, 2019.

### DISCUSSION

In order to use the discounted LiVE fare products, customers must be able to present a valid LiVE eligibility card to bus operators and fare inspectors. To obtain this eligibility card, customers must apply through the State of Colorado's Program Eligibility and Application Kit (PEAK) website. The PEAK website is the application point for several public assistance programs, and now also offers an option to apply for the LiVE program. Note that an additional application option was added in the spring of 2020. Customers may also apply over the phone by contacting Denver Human Services.

Applicants who are enrolled in certain medical, food, or cash assistance programs and fall under the income threshold for the LiVE Program will automatically be approved ("categorical eligibility") for the LiVE program if they choose to apply and fulfill the age and address requirements. Applicants who do not participate in assistance programs may apply for the LiVE program as well. After an applicant has submitted all required information through the PEAK system for the LiVE program and has uploaded a photo, applications that were not automatically approved by the system are reviewed for eligibility by Denver Human Services. Data for applicants who meet the eligibility requirements and have uploaded a photo is transferred to RTD and RTD's LiVE eligibility card vendor for production, mailing, and card administration. Approved participants can expect to receive their eligibility card within about two weeks of application approval. Applicants who do not meet eligibility requirements or do not provide the required photo or information are notified by mail.



The PEAK application for the LiVE program became available to the public on July 29, 2019.

Board Briefing LiVE Discount Fare Program – January 2021 January 21, 2021 Page 2

As of December 31, 2020, 14,772 LiVE eligibility applications have been submitted, 8,973 have been approved, 4,266 have been denied, 1,499 are pending and the remaining 34 have been closed for other reasons. Of the 4,266 denied, 2,541 were denied because of age, i.e. they were 19 or younger or 65 and older which entitles them to a better discount, 539 were denied because their address was out of District, 108 were denied because it was a duplicate application, 118 were denied because the applicants were already enrolled, 704 were denied because they did not respond to requests for a photo or additional information, and 256 were denied because they did not meet the income threshold. Of the 1,499 pending applications, 1,494 lack an uploaded photo and 5 are pending income verification by Denver Human Services.

The decrease in ridership caused by the COVID-19 pandemic and the suspension of fare collection from April to June 2020 have had a significant impact on the program. The number of approved applications went from an average of 230 per week in the first two weeks of March to an average of 100 in April, 50 in May and June, and about 110 from July to December.

The 8,973 individuals who were approved for the LiVE program between July 2019 and December 31, 2020, provided a mailing address<sup>1</sup> in the following counties: Denver 4,286, Arapahoe 1,963, Jefferson 987, Adams 859, Boulder 470, Douglas 109, Weld 44, and Broomfield 43. Note that some counties are only partially in the RTD District. 212 participants reside in the RTD District but provided a mailing address in a county outside of the District, which is acceptable under the program rules.

From the implementation of the LiVE program through November 2020, we issued 840 LiVE MyRide cards that were used for 18,100 trips. 3,580 mobile app users bought 48,700 mobile 3-hour passes and day passes. Nonprofit organizations bought 152,900 LiVE paper tickets. We do not know how many individual riders received LiVE tickets from nonprofit organizations since the number of tickets issued to each client depends on the organization and the client's situation.

In addition to going live on July 29, 2019, the following actions have been completed:

- LiVE fares are available through RTD's mobile ticketing application.
- LiVE fares are available on LiVE MyRide smart cards. The cards can be ordered through the MyRide portal and have been made available for purchase at RTD sales outlets as well as King Soopers and Safeway stores.
- LiVE airport upgrades are available on buses and from Ticket Vending Machines (TVMs).
- Order forms for LiVE 10-ride tickets have been made available to organizations in the RTD nonprofit program.
- RTD Operations staff and Security staff have been trained on the LiVE fares and eligibility requirements.
- Marketing, training, product readiness and communications activities have been deployed.
- Step-by-by step instructions for applications as well as other materials are available through the RTD LiVE web page. A LiVE Program handout has been created, printed, and uploaded to the web page. The instructions and handout are available in English and Spanish.
- The LiVE application process in PEAK is available to applicants in both English and Spanish.
- RTD customer service is answering LiVE program questions and referring customers to the appropriate parties for assistance.

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- Denver Human Services is verifying income for those not categorically income-eligible through public assistance programs.
- Denver Human Services is providing LiVE eligibility customer service by phone and e-mail.
- RTD staff are performing quality control, making any needed adjustments for uploaded photos, working with applicants if a better photo is required, and assisting customers whose cards have been lost or stolen.
- The <u>livecard@rtd-denver.com</u> mailbox is active and being utilized to communicate with customers about photos and cards and to field questions. Community partners can request printed LiVE handouts through this email address.
- A feedback form about the LiVE application experience is available on the RTD website.
- RTD staff have promoted the LiVE program and answered questions at community events.
- Denver Human Services has provided information about the LiVE Program and application at community events and to community partners and caseworkers.
- RTD hosted live and webinar training by PEAK Outreach (Boulder County) for nonprofit organizations that are interested in helping their clients apply for LiVE.
- RTD has refined the communications plan for LiVE and is expanding outreach and marketing activities.
- The team has identified requirements for PEAK enhancements related to the LiVE application and application processing.
- Negotiated the scope for enhancements to the LiVE application and application processing in PEAK with the State's software vendor. These enhancements will include revised verbiage in the LiVE application based on feedback. Due to the pandemic's impacts on the RTD budget, this project was put on hold.
- RTD kicked off a broader marketing campaign about all fare discounts, including LiVE, starting with in-vehicle advertising and social media posts. In June, RTD issued social media posts for each fare discount. We also included information about the fare discounts in the communications and outreach related to resuming front door boarding and fare collection on July 1.
- We worked with Denver Human Services to adjust procedures due to the COVID-19 situation. The LiVE eligibility technicians are processing applications and provide customer service remotely while the Denver Human Services offices are closed to the public. In addition to the online application on PEAK, interested individuals have the option of applying by phone.
- Executed an amendment to the intergovernmental agreement with the City and County of Denver to add the services of an Outreach Coordinator at Denver Human Services. The person in this new position will assist eligible riders who face barriers to completing a LiVE application. We plan to offer this service at rotating locations throughout the District, for example in homeless shelters.
- Created new LiVE informational materials based on feedback by customers, Denver Human Services, and community-based organizations. This included a comprehensive questions & answers document and short videos with basic information, how to apply, and how to use the program. Updated the LiVE website for clarity and ease of use and added the new materials and a new "partner toolkit" area.
- Launched a new round of communications about the LiVE program. This included issuing a news
  release and posting the new LiVE videos on social media. New communications about the program
  and partner toolkit were emailed to community partners and RTD Nonprofit Program customers.
  PEAK Outreach and Denver Human Services disseminated the information through their email
  lists as well.
- We conducted a survey of LiVE participants asking for feedback on all aspects of the LiVE program in November 2020. We asked for information about the effectiveness of RTD communications,

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customer service provided by DHS and RTD, application experience, fare products, demographics and income level, and suggestions for improvement. The survey closed on November 25; results are being compiled.

#### On-Going:

- RTD is working with the State's software vendor and Denver Human Services to work out remaining "bugs" from the initial implementation in PEAK.
- RTD is working with organizations that serve those with immediate needs (homeless service providers, domestic violence shelters, and correctional institutions) to develop and implement a temporary LiVE ID card. Organizations that serve individuals in immediate needs/emergency situations will be able to issue temporary LiVE ID cards to their clients. We are working on procedures.
- Working with the City and County of Denver to add the services of an application outreach worker who will help individuals apply for the LiVE Program at partner locations throughout the District.
- Updating the LiVE/All Discounts Communications Plan for 2021 with a focus on community outreach and community partners.
- Working with Denver Human Services to create updated training materials for community organizations.

Next Steps:

- Denver Human Services is in the process of hiring a LiVE Outreach Coordinator.
- Reach out to institutions of higher education that are not participating in the CollegePass program to make sure they are aware of the RTD fare discounts.
- Create policies, procedures, and agreements for the temporary LiVE ID card described above.
- Compile and analyze results of the survey of LiVE participants to determine common themes and assist customers who indicated that there is an issue with their application or LiVE ID card that was not resolved.
- Prepare a program report after the LiVE participant survey information has been compiled and analyzed.
- Offer updated LiVE application training to community partners.
- RTD will continue to refine communications materials and outreach activities.
- The team will use participation and usage numbers as well as feedback from customers, partner organizations, and RTD staff to consider further enhancements to the program. This will include re-assessing which fare products are available for LiVE.

<sup>1</sup>In order to limit RTD's handling of personally identifiable information for LiVE participants, RTD only stores the mailing address of participants but not the home address. In most cases, however, home address and mailing address are the same or in the same county.



# **RAIL OPERATIONS UPDATE**

Dave Jensen, AGM





Regional Transportation District

Headcount	Month	Full Time	Part Time
Light Rail Train Operators	Nov	204	5

			On Time	YTD
On-Time Performance	Month	Service Availability	Performance	On-Time Performance
Light Rail Operations	Nov	99.92%	94.70%	92.66%
A, B, G Line – Commuter Rail	Nov	95.19%	90.68%	91.97%
N Line – Commuter Rail	Nov	TBD*	83.53%	84.66%

\*software issues (Wabtec)

Mean Distance Between Failures	Month	Actual	Goal
Light Rail Vehicles	November	38,851.32 miles	> 25,000 miles
Maintenance of Way	November	4,969.82 hours	> 2,500 hours

## 2020 Light Rail Operator Mandates

No volunteers or mandates for the month of November 2020

Preventable Accidents	Nov	Year to Date
Light Rail Operations	0	0

	November 2020 Light Rail Operator Losses										
Reason	Comments	# of Operators									
Retired		1									
	Medical/DOT	1									
Terminated	Termination for Safety Violation	1									
Resigned	Took Another Job	2									



# **Procurement Briefing – January 2021**

## **CONTRACTS AWARDED/PENDING AWARD**

<i>Issue Date</i>	Solicitation	Title	Pre - Meetings	DBE/ SBE	Due Date	Bidders/ Proposers	Status
7/16/20	Request for Proposal (RFP) 120DO006	Retirement Investment [457(b)] Consulting Services	N/A	N/A	8/13/20 2 p.m.	<ul> <li>6 Proposals</li> <li>- Cammack Retirement Group</li> <li>- Dahab Associates</li> <li>- Innovest</li> <li>- Lockton</li> <li>- Segal Marco Advisors</li> <li>- The Hyas Group</li> </ul>	Award recommended to Lockton pending Senior Manager's approval
7/8/20	Request for Proposal (RFP) 120FH014	Welton Street Safety Improvements – BlankOut Signs	7/22/20 10:30 a.m.	DBE 15%	8/27/20 2 p.m.	1 Proposal - Krische Construction	Proposal is being evaluated
10/30/20	Request for Proposal (RFP) 120DO004	Sales and Use Tax Forecasting Services	N/A	N/A	12/1/20 2 p.m.	1 Proposal - University of Colorado's Business Research Division	Award recommended to University of Colorado's Business Research Division (Leeds) in the amount of \$142,000.00 pending Senior Manager's approval



# CONTRACTS AWARDED/PENDING AWARD (CONT)

<i>Issue Date</i>	Solicitation	Title	Pre - Meetings	DBE SBE	Due Date	Bidders/ Proposers	Status
11/5/20	Invitation for Bid (IFB) 320FH029	US 36 Bike Shelters City and County of Broomfield & City of Westminster	N/A	N/A	12/7/20 3 p.m.	4 Bids - Whitestone Construction \$259,880.05 - Krische Construction \$300,726.00 - KECI - \$346,899.00 - HPM - \$366,189.00	Whitestone Construction was deemed non- responsive. Per the bid requirements, the prime contractor must self- perform a minimum of 51% of the work. Per their bid submission, Whitestone indicated that they would only self- perform 12% of the required work. Award recommended to Krische Construction, Inc. in the amount of \$300,726.00 pending General Manager's approval.
<u>8/11/20</u>	Request for Proposal (RFP) 120FH012	Account Based Fare Collection System – Validators	N/A	DBE 10%	1/5/21 2 p.m.	<ul> <li>3 Proposals</li> <li>Masabi, LLC</li> <li>Parkeon, Inc. dba Flowbird</li> <li>Scheidt and Bachmann USA, Inc.</li> </ul>	Proposals are being evaluated
12/4/20	Request for Proposal (RFP) 120DO010	DOT Physical Examinations and Drug Screening	N/A	N/A	1/6/21 2 p.m.	3 Proposals - Concentra - Occu-Med - Peak Form Medical Clinic	Proposals are being evaluated

## UNSOLICITED PROPOSAL PENDING

All Unsolicited Proposals are being reviewed and processed in accordance with RTD procedures.

NONE

## SOLICITATIONS CURRENTLY OUT FOR BID/PROPOSAL/QUOTE

<i>Issue Date</i>	Solicitation	Title	Pre-Meetings	DBE/SBE	Due Date
<del>8/11/20</del>	<del>Request for</del> <del>Proposal (RFP)</del> <del>120FH012</del>	Account Based Fare Collection System – Validators	N/A	<mark>ÐBE</mark> <del>10%</del>	<del>1/5/21</del> <del>2 p.m.</del>
11/10/20	Request for Proposal (RFP) 120DH005	System Advertising Program	N/A	N/A	2/18/21 2 p.m.
<mark>12/4/20</mark>	<mark>Request for</mark> <del>Proposal (RFP)</del> <del>120DO010</del>	<del>DOT Physical</del> <del>Examinations and Drug</del> <del>Screening</del>	N/A	<mark>N/A</mark>	<mark>1/6/21</mark> <del>2 p.m.</del>
12/15/20	Request for Proposal (RFP) 120DL003	North Metro Line Commuter Rail Cars (Consists) Cleaning	1/5/21, 1 p.m.	N/A	1/28/21 2 p.m.
12/16/20	Invitation for Bid (IFB) 320FH029	Nine-Mile Driver Relief Station Replacement	1/6/21, 1 p.m.	SBE 15%	1/26/21 2 p.m.
12/21/20	Request for Proposal (RFP) 120DH026	Ticket Vending Machine Replacement Project	N/A	N/A	2/26/21 1 p.m.
1/5/21	Request for Proposal (RFP) 121DH001	ADA Mobility Assessment and Transit Travel Training Services	N/A	N/A	2/8/21 3 p.m.

## UPCOMING SOLICITATIONS

- 1/6/21 Boundary Mapping and Redistricting -estimated advertisement late January 2021
- 1/6/21 Bike-n-Ride Shelters (Aurora) estimated advertisement late January 2021
- 1/6/21 Wayfinding Design estimated advertisement late January 2021
- 1/6/21 Operations and Maintenance of RTD Groundwater Treatment Facility Tunnel 16 estimated advertisement late January 2021

